



May 25, 2000

United Contract Consultants, Inc
10050 Montgomery Rd. Suite #349
Cincinnati, OH. 45242

Gentlemen:

I am writing this letter to thank Larry Bryant and United Contract Consultants, Inc. for the outstanding, professional, and quality services provided by Larry during the fall of 1999 through the summer of 2000.

The specific services that I am familiar with involved the construction of detailed reports for Lockheed Martin, as we re-certified the Hawker 800 XP business jet with the Federal Aviation Administration (FAA). The FAA report for structural certification of the Synthetic Aperture Radar (SAR) system, on this project, was completed ahead of schedule. The report also included analytical sections on the vibratory frequencies that were generated as a function of aircraft take-off speed. The FAA report for the waveguide pressurization system provided a thorough review of this pressurized system for every conceivable fault condition within the aircraft and in the external pod.

A separate structural report quantified the Transient Dynamic stresses on the aircraft plumbing and the external pod, during the highly improbable catastrophic event of an exploding radar antenna. This report was used to obtain concurrence by the flight and structural FAA Designated Engineering Representatives (DER), assigned by the FAA to this project. Additionally, a number of other stress evaluations were performed for the installation of a wide array of electronic systems, on the seat rails, in accordance with FAR part 25. These evaluations allowed us to move, aggressively, toward the Supplemental Type Certification process with the FAA.

During Larry's time with Lockheed Martin, he supported other programs, analyzing and writing several stress and load reports that were completed to facilitate flight testing of a radar system on the F-16 fighter jet. I understand that these were, also, completed on schedule and were of high quality.

As a Manager of Larry Bryant, during his contract assignment, I found him to be a self-motivated person, producing results that we could use on several key initiatives here at Lockheed Martin. Larry was punctual and made full use of his time at work. I never had to be concerned about Larry. He worked diligently, conscientiously, and cooperatively, requiring only minimal management for tasking. I have managed programs totaling nearly \$1,000,000,000, in my career, and have found Larry to be one of the best people that has supported me during that time. I could have used more people like him.

Sincerely,

A handwritten signature in black ink that reads "Ernest E. Pennington". The signature is written in a cursive style with a long, sweeping underline.

Ernest E. Pennington
Manager, Program Management
Lockheed Martin